UNDP

UNITED NATIONS DEVELOPMENT PROGRAMME

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ENGLISH

APPROVAL OF UNDP ASSISTANCE TO AN INTERREGIONAL PROJECT

IPF: (1992-96) $67 000 000
(INT/92/005) - Urban Management Programme (Phase 2)

Date of approval by the AC:1/	20 May 1992
Expected duration:	Four years
Proposed executing agency:	UNCHS in association with IBRD
Government implementing agencies:	On a case-by-case basis
Proposed UNDP contribution:	$7 560 000 Source of funds: IPF
Third-party cost sharing:	$ 800 000 Source of funds: Switzerland
	$1 500 000 The Netherlands
Total UNDP budget:	$9 860 000

Project background

The growing concentration of people in cities is by now almost exclusively a developing world phenomenon. By 2025, 80 percent of the world's urban residents will be in developing country cities. The impacts of urbanization present major contrasts. For example, cities in developing countries are the engines of economic growth with over half of many countries' economic output coming from urban areas. Cities are also the locus of increasing numbers of urban poor. More than 300 million, or a quarter of all those living in urban areas, live in poverty. By 2000 more than half the developing countries' poor will be in cities and towns. Their problems require urgent attention.

During Phase 1 (1986-1991) of the Urban Management Programme (UMP) work was carried out in over 40 countries in four components: land management, urban environment, infrastructure and municipal finance. The emphasis of this period was on research activities which resulted in a series of policy framework papers and guidelines for urban managers. In addition, the Forward Looking Assessment which was conducted by five eminent urban experts from developing countries identified UMP impacts on government policies, the design of new programmes, and the execution of existing programmes supported by both multilateral and bilateral agencies. The Assessment recommended that the UMP continue in a Phase 2 and made specific recommendations which are reflected in the design of Phase 2 including the increased emphasis on country-based impact supported by regional panels of consultants.

1/This Fact Sheet reflects the status of the project/revision at the time it was approved by the Action Committee; modifications to the project/revision may have occurred subsequently.

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Description of project

The second phase of the Programme will seek to strengthen national and municipal level capacities to improve urban management policies and practices. The immediate objectives of the Programme are to:(a) strengthen in-country and regional capacity building for improved urban management; (b) develop, test and demonstrate policy frameworks and tools; (c) facilitate information management and exchange; and (d) alleviate poverty through improved access to basic urban services by residents of low-income settlements.

The capacity building strategy will be carried out through three main interactive processes: (a) city and country consultations and technical cooperation dealing with one or more of the above five components; (b) regional networks of experts supporting country-based activities; and (c) global support and synthesis to assist the regional networks and the country consultations.

The focal points for responding to country requests for technical assistance from the UMP will be the Regional Offices in Asia, Africa, Latin America and the Arab States headed by regional coordinators. Bilateral cost-sharing and parallel financing will be channelled through the regional coordinators. At the global level, the UMP nucleus team in the executive and associate agencies will support the regional offices and country and regional institutions, synthesize global experiences, provide overall coordination and publish and disseminate through the Regional Offices the UMP series of policy papers and tools. For each of the four years of Phase 2, UNCHS will provide five full-time professional staff as an in-kind contribution to the nucleus team; and the World Bank will provide the equivalent of six full-time professional staff.

Inputs

UNDP will provide a programme coordinator (48 work-months), a community credit specialist (36 work-months), four regional coordinators for Asia, Africa, Latin America and the Arab States (36 work-months each), two regional advisers (48 work-months each); country consultations (49 work-months), consultants (30 work-months); administrative support; a subcontract with the World Bank for one environmental specialist (48 work-months), an urban economist (24 work-months), country consultations (99 work-months), administrative support personnel, duty travel, NPPP (200 work-months), equipment, and sundries; training (regional panels workshops, and other seminars); equipment; and miscellaneous costs.

Financial data

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Personnel	5 632 600
Subcontract	2 587 400
Training	1 260 000
Equipment	85 000
Miscellaneous	295 000
Total	9 860 000